

THE CONSTITUTION OF THE REPUBLIC OF TRINIDAD AND TOBAGO

NOTIFICATION

**IT IS HEREBY NOTIFIED** that, **I, ANTHONY THOMAS AQUINAS CARMONA, O.R.T.T., S.C.,** President, after consultation with the Prime Minister and the Leader of the Opposition in accordance with section 122 (3) of the Constitution of the Republic of Trinidad and Tobago, nominate Dr. James Kenneth Armstrong, a person who is qualified and experienced in the disciplines of management and finance to be appointed as a member of the Police Service Commission, with immediate effect.

Dated this 4<sup>th</sup> day of September, 2013.

*Anthony Thomas Aquinas Carmona O.R.T.T.-S.C.*

President.

# CURRICULUM VITAE

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## (1) PERSONAL INFORMATION

**Name:** ARMSTRONG, James Kenneth (Ph.D) **Signature:**

**Permanent Address:** 23 Ramlogan Terrace,  
La Seiva,  
Maraval,  
Trinidad and Tobago

**Nationality:** Trinidad & Tobago

**Date of Birth:** May 7, 1944

**Tel/fax Number:** (868) 628-1353; 682-6464c  
Tobago: 639-5933

**E-mail:** [armstro7@hotmail.com](mailto:armstro7@hotmail.com)

## (2) KNOWLEDGE OF LANGUAGES

English  
Spanish (read - not easily, speak - not easily)  
French (read - not easily, speak - not easily)

## (3) EDUCATION

1982-1987 (p/time) **University of Nairobi**, Faculty of Architecture, Design and Development, Nairobi, Kenya  
Doctor of Philosophy Degree – Urban and Regional Planning

1977 (Fall) **University of Sussex**, Institute of Development Studies, Brighton, U.K.  
(Short Course) – Urban Settlements: Access to Housing and Employment

9/1972 – 5/1974 **Columbia University**, Graduate School of Architecture & Planning, New York, USA  
Master of Science Degree – Urban & Regional Planning

9/1970 – 5/1972 **New School of Social Research/Parsons School of Design**, New York, USA. Bachelor's Degree – Environmental Design.

9/1968 – 5/1970

**Humber College of Applied Arts & Technology**, Toronto,  
Canada  
Diploma (Hons.) Architectural/Int-Design

**(4) LIST OF SELECTED PUBLICATIONS/PAPERS/LECTURES**

- Climate Change and Urban Planning: Presentation at the UN-HABITAT Meeting on Climate Change and Planning at Erasmus University, Rotterdam, Holland. 28-30 May 2009.
- Integrated Infrastructure and Human Settlements: Unleashing the Potential for Globalization. Paper presented to the American Chamber of Commerce, T&T. November 2008
- The Role of Planning in the Structuring of Sustainable Communities for Crime Prevention Through Empowerment, (World Town Planning Day 2007 Paper/Presentation.) November 2007.
- Integrated Spatial Development: Planning in an Inter-Island Common Single Market and Economy: Challenges for the Caribbean. June 2007.
- “Land Use Planning Perspectives in Relation to Development and Consideration of Aluminum Smelters” in Aluminium Smelting: Health, Environment and Engineering Perspectives. Eds. Khare, Sankat, et. al. UWI, Faculty of Engineering Symposium, February 2007.
- Development of Sustainable Communities in Conjunction with the Wallerfield Industrial & Technology Park. March, 2007
- Assistance in Housing and the Development of Sustainable Communities: Trinidad and Tobago – 2003 (For United Nations Development Programme)
- Planning for Development: Transforming Crisis into Opportunity - Vision 2020. (Trinidad and Tobago) (2003)
- Urban Poverty Alleviation Policy Guidelines (for Khartoum City, Sudan)
- Manual on the Harmonization of Planning Techniques in the Caribbean. (with Marion Galena)
- Environment, Sustainable Development and Human Settlements: New Challenges for Planners (1991) Paper presented to Commonwealth Association of Planners.
- Human Settlements and Environmental Impact Implications (1991): Paper presented at the International Real Estate Federation Conference, Mexico (1990)
- Overview of the Human Settlements Sector in the Eastern Caribbean States (1990)
- The Marginalization of Physical Planning and Considerations for Revitalizing its Role in National Development (1989)
- River Road Upgrading Report: Grenada (1989)
- Low Income Housing Development Report: Montserrat (1989)
- Bath Estate Resettlement Scheme: Dominica (1989)
- Grants Town Upgrading Report: The Bahamas (1989)
- Training of Women in Construction Skills (with Ziss and Tackie) 1988

- Promoting Bottom-up Rural Development in a Traditionally Top-down Development Paradigm. The African Dilemma (Unpublished Ph.D. Thesis, University of Nairobi, 1987)
- The Neglected Variable in the Planning Process – The Human Being, UN Expert Group Meeting (1977)
- Development Planning in the Commonwealth Caribbean: Nationalism vs. Regionalism (Unpublished M.Sc. Thesis, Columbia University) 1974
- African Studies: Spotlight on Success (Lecture - 1974)
- Draft Glossary of Planning Terms. (United Nations Centre for Housing Building and Planning, 1975.)
- Strategies for Development on the African Continent “Lecture to African Heritage Association,” New York (1974)

Also prepared numerous (over 100) other technical and project design documents in official capacity at the United Nations.

### **SPECIAL QUALIFICATIONS, HONOURS, MEMBERSHIPS**

Honours Graduate, Humber College, Toronto, 1970

Dean’s List: New School for Social Research (1971 and 1972}

Awarded a William Kinne Scholarship to Columbia University, NY. (1972 – 1974)

Awarded a Mellon Travel Scholarship to West Africa, Columbia University, Summer 1973.

Immediate Past-president: Trinidad and Tobago Society of Planners.

President: Trinidad and Tobago Society of Planners, (2007-2008;2008- 2009.

Vice President: Commonwealth Association of Planners, Americas. 2008-2010.

Member of the Jamaica Town and Country Planning Association

Member of the American Planning Association

Executive member of the United Nations Association of T&T.

Executive member of the Trinidad and Tobago Art Society.

## **(6) PROFESSIONAL EXPERIENCE**

### **(A) 2001 TO PRESENT: INDEPENDENT CONSULTANT**

ADJUNCT SENIOR LECTURER: DEVELOPMENT PLANNING PROGRAMME, FACULTY OF ENGINEERING, UNIVERSITY OF THE WEST INDIES.

INDEPENDENT HUMAN SETTLEMENTS SPECIALIST CONSULTANT, TRINIDAD AND TOBAGO AND VARIOUS GOVERNMENTS.

CHAIRMAN, BOARD OF DIRECTORS, PIGEON POINT HERITAGE PARK CO. LTD. TOBAGO.

VICE PRESIDENT, COMMONWEALTH ASSOCIATION OF PLANNERS 2008 ---

LOCAL UN CONSULTANT ON THE HUMAN SETTLEMENTS SECTOR IN TRINIDAD AND TOBAGO. (UNDP).

CONTRIBUTOR TO THE GOVERNMENT OF TRINIDAD AND TOBAGO VISION 2020 SUB-COMMITTEE FOR REGIONAL DEVELOPMENT AND SUSTAINABLE COMMUNITIES.

**(B) July – January 2000**

**Employer:** United Nations Centre for Human Settlements  
P. O. Box 30030, Nairobi, Kenya.  
(Posted in Tripoli, Libya).

**Title of Post and Nature of Duties:** Chief Technical Adviser. L6/VIII

As the Chief Technical Advisor of this project the incumbent had responsibility for the supervision of the preparation of a National Physical Perspective Plan for Libya for the period 2000 – 2020; development and strengthening of the planning institutional capacity; supervision of the introduction of new technologies, such as automated geographical information systems for planning and development. This project had been in progress prior to the assignment of this CTA and therefore also required major revisions and the scheduling of a number of new activities for a proposed enlarge phase.

**(C) Jan. 1998 - June 1999**

**Employer:** United Nations Centre for Human Settlements  
P.O. Box 30030, Nairobi, Kenya.  
(Posted in Khartoum, Sudan)

**Title of Post and Nature of Duties:** Chief Technical Advisor. L6/VII

As the Chief Technical Advisor of a major Urban Upgrading and Poverty Alleviation Project in Sudan the incumbent had responsibility for advising the Government on urban upgrading and related poverty alleviation policies and strategies; supervision of micro credit guidelines; the formulation of a Strategic Plan of Action for Poverty Alleviation; supervision of field surveys and sub-project identification and formulation; institutional strengthening for local participation and governance; empowerment of female headed households, and the training of counterpart personnel. He had direct responsibility for the overall management and technical supervision of approximately 16 professional staff members and a varied number of local consultants. He interfaced with the ministerial level of the Government on various policy and programme development issues.

**(D) Sept. 1995- Jan. 1998**

**Employer:** United Nations Centre for Human Settlements (UNCHS)  
P.O. Box 30030, Nairobi, Kenya.  
(Posted in the Caribbean, Jamaica and Barbados duty stations)

**Title of Post and Nature of Duties:** Caribbean Programme Coordinator (L6-VII)

As the UNCHS Caribbean Programme Coordinator, the Chief Technical Adviser was responsible for the day-to-day coordination of the regional technical cooperation programme projects and activities in the seventeen participating CARICOM/OECS States; supervised a core programme staff of four full-time inter-disciplinary specialists, along with 15-20 project field staff at any given time, as well as oversee the work of numerous specialists/consultants. He participated in and supervised the preparation of numerous technical reports and project documents; provided policy advice at the ministerial level to a number of

Caribbean Governments and interfaced with senior level policy and technical officials in the implementation of various projects under UNCHS execution in the wider Caribbean. He provided punctual technical backstopping to all UNCHS executed projects throughout the Caribbean, encompassing: housing, spatial planning, environmental protection, disaster mitigation, legislation, institutional capacity building and education and training.

He was required to liaise with international and local donor agencies and negotiated arrangements for complementary funding/support to core programme activities and country-specific projects. He also liaised with the inter-governmental bodies - Caribbean Community Secretariat (CARICOM) and the Organization of Eastern Caribbean States (OECS) - in the programming of human settlements activities in the respective sub-regions.

He participated in various UNDP coordinated inter-agency programmes for sustainable development and poverty eradication; prepared and presented various papers and lectures on a variety of human settlements related topics.

**(E) From 1988 to 1995**

**Employer:** United Nations Centre for Human Settlements

**Title of Post and Nature of Duties:** Chief Technical Adviser (L6-V)

Duties similar to D above, except that the number of countries and core staff were fewer.

**(F) 1983 to 1987**

**Employer:** United Nations Centre for Human Settlements

**Title of Post and Nature of Duties:** Senior Technical Advisor (L5)

Responsible for the day-to-day co-ordination/technical backstopping of the Anglophone African and selected Arab countries, and provided support to a cadre of projects' Chief Technical Advisers and 30 - 40 field staff at any given time. Assisted governments in the identification and formulation of projects and proposals for donor funding. These projects encompassed: urban and rural development, housing, disaster rehabilitation, institutional re-structuring/strengthening and related personnel training, policy and programme formulation, environmental management and related legislation. The countries included: Botswana, Ethiopia, Ghana, Gambia, Lesotho, Malawi, Mozambique, Somalia, South Africa, Sudan, Swaziland, Uganda and Zimbabwe.

**(G) From 1978 to 1982**

**Employer:** United Nations Centre for Human Settlements

**Title of Post and Nature of Duties:** Technical Adviser (L4)

The duties performed are similar to those described at (F) above, but were in the then Section for Latin America, Europe and Asia and with responsibility for Turkey, Cyprus, Poland, Bangladesh, Maldives and all of the English speaking Caribbean.

- H) From July 1976 to 1978**  
**Employer :** United Nations Habitat and Human Settlements Foundation, P.O. Box 30030, Nairobi (Formerly a component of the United Nations Environment Programme (UNEP) and eventually incorporated into UNCHS)  
**Title of Post and Nature of Duties:** Policy and Programme Officer P2-3  
 Assisted in the preparation of policy documents and the UNHHSF Work Programme for consideration by management and the Human Settlements Commission; maintained the liaison with governmental representatives, donors, other UN bodies and NGO's. Also coordinated the receipt of contributions and accounting for donor assistance to the Foundation.
- (I) From Jan. 1976 to June 1976**  
**Employer:** Planning Associates Limited, Jerningham Avenue, Port of Spain, Trinidad and Tobago.  
**Title of Post and Nature of Duties:** Project Director  
 Responsible for the overall technical coordination and supervision of a World Bank financed project for the preparation of an integrated development plan for the Caroni River Basin Area of Trinidad and Tobago. This was a major intersectoral/interdisciplinary exercise which also required day-to-day interfacing with the Government's Town and Country Planning Division and various policy level officials.
- (J) From April 1975 to Dec. 1995**  
**Employer:** United Nations Centre for Housing, Building and Planning (UNCHBP) Lexington Avenue, New York, N.Y. 10017  
 The UNCHBP was eventually incorporated into UNCHS)  
**Title of Post and Nature of Duties:** Consultant - with primary responsibility for the preparation of an International Glossary of Planning and Building Terms; the monitoring of expert group meetings and other related duties assigned by the Chief of the Planning Section.
- (K) (Mid) 1967 and 1974**  
 Undertook various assignments including: Architectural draughtsman (part-time) Goven Karmiker Architects, Toronto, Canada.  
 Architectural Designer (part-time): Octavio Gonzales, Architect, Toronto, Canada.  
 Adjunct Instructor: Community Education Exchange Programme, Columbia University, 1973 and 1974.  
 Research Assistant, New York City Department of City Planning, 1973.
- (L) From 1962 to 1966**  
**Employer:** Works Department, Government of Trinidad and Tobago, Scarborough, Tobago.  
**Title of Post and Nature of Duties:** Architectural/Engineering Draughtsman  
 Began in this Department as a trainee draughtsman/surveyor and eventually assigned to a United Nations assisted project for the "Redevelopment of Lower Scarborough" as a counterpart draughtsman/planning technician.  
 Also prepared architectural, planning and engineering drawings as required by the Department directly, or for support to the UN assisted project.